

 	<p style="text-align: center;">Health and Wellbeing Board 5 October 2017</p> <p style="text-align: center;">Report from the Strategic Director of Community Wellbeing</p>
Wards affected: ALL	
<p>Brent Health and Care Plan – Learning Disabilities Update - Transforming Care</p>	

1.0 Summary

- 1.1 This report provides an update to the Board regarding progress against the Transforming Care priorities within Brent's Health and Care Plan both at a local and sector level. The Board are asked to note and comment on progress and identify any areas where the Board would require further development.

2.0 Recommendation(s)

- 2.1 That the Board note progress and identify any additional priorities;
- 2.2 That the Board note progress and identify any additional information required;
- 2.3 That the Board confirm agreement with the direction of travel.

3.0 Detail

- 3.1 The Transforming Care Programme (TCP) is based on the assumption that children, young people and adults with a learning disability and/or autism, with behaviours described as challenging, have the right to live satisfying and valued lives, and to be treated with dignity and respect. They should have a home within their community, be able to develop and maintain relationships, and get the support they need for a life that is healthy, safe and rewarding.
- 3.2 The programme includes people of all ages with a learning disability and those with autism who do not have a learning disability, as well as those with both a learning disability and autism. There are approximately 2,600 people nationally in this group who are inpatients and an estimated 24,000 people in the community who are at risk of being admitted to hospital without the right support. In Brent there are currently 11 people with a learning disability who are

in-patients; work is currently underway to identify individuals who may be at risk of admission in the future.

The challenge for local health and social care commissioners is as much about preventing new admissions to inpatient care, by providing alternative care and support in the community (with a focus on early intervention and prevention), as it is about discharging those individuals currently in hospital.

- 3.3 The TCP focusses on addressing long-standing issues to ensure sustainable change that will see:
- More choice for people and their families, and more say in their care;
 - Providing more care in the community, with personalised support provided by multi-disciplinary health and care teams ;
 - More innovative services to give people a range of care options, with personal budgets, so that care meets individuals' needs;
 - Providing early more intensive support for those who need it, so that people can stay in the community, close to home;
 - But for those that do need in-patient care, ensuring it is only for as long as they need it
- 3.4 There is activity, both at a North West London Level, with a NWL TCP Board overseeing progress across the 8 CCG's and 8 LAs and leading on cross borough initiatives, and at Brent level as a 'big ticket item' under the Brent Health and Care Plan.

At NWL level the key areas of focus are:

- Setting the format and process for Dynamic Risk Registers
 - Commissioning forensic reviews of all NHSE patients to determine forensic support needs across eight CCG/eight LAs – to inform capacity modelling for in-patient and forensic services in the future
 - Discussions with NHSE regarding Specialised Commissioning Funding Agreement arrangements
 - Financial modelling
 - Development of a Community Learning Disability and In-patient service specifications
 - Cross borough housing needs assessments
 - Workforce development – commissioning of Person Centred Planning and Positive Behavioural Support for providers
- 3.5 There are four workstreams under the Brent TCP programme. All workstreams have a task group with key stakeholders from health and social care and have adopted an integrated approach to delivery; with user and carer engagement an integral part of each project.

Work stream	Lead	Outcome
Delivery Area 4 Senior Responsible Officer (SRO) for TCP	Duncan Ambrose Assistant Director CCG	Planning services to support people with a learning disability and/or autism and their carers. Building local capacity and a joint strategic approach to develop the market
Individuals currently in hospital placements	Nicky Yiasoumi Head of Continuing Health Care and Complex Care	Reduce the number of individuals in in-patient settings and increase the number of individuals who are supported in the community
Market Management	Jenny Beasley/Sarah Nyandoro Commissioning and Change Manager (LA)/Head of LD and MH (CCG)	Developing the provider market so that there is a full range of local services, with the required workforce skills, to enable people to remain with, or close to, their families and communities
Learning Disability Team Integration	Helen Duncan-Turnbull/Jo Carroll Head of Complex Care (LA)/Head of LD Services (CNWL)	To develop an operating model for an integrated health and social care team to support individuals with a learning disability in Brent; to increase their independence and reduce their reliance on formally organised support services
Transitions	Helen Duncan-Turnbull/Sandra Bingham Head of Complex Care (Adults)/Head of Inclusion (Children)	To ensure greater alignment with the Education, Health and Care processes. Creating greater equity and consistency for 0-25's through joined up planning, assessment and delivery of support, making best use of resources

4.0 Progress to date and future key milestones

4.1 Individuals currently in hospital placements

- Eight people have already been successfully discharged back to the community with joint health and social care plans and funding put in place. The CCG and Local Authority have (and are) attending all Community Treatment Reviews for the remaining people and working together to agree discharge plans and agree timescales. It is worth noting that some discharges are dependent on the Ministry of Justice agreeing discharge and discharge destination.
- Blue light protocol has been implemented so that there is integrated planning and support for individuals identified as at risk of admission
- Risk register established by the CCG in partnership with the LA and CNWL's LD services

Key milestones

- Incorporation of children and individuals with Autism on the Dynamic Risk Register - Nov 2018
- Discharge of two individuals during the next quarter (plans in place) - Dec 2017

- Confirmation of proposed discharge dates from in-patient units for the remaining nine individuals – Jan 2018
- Confirmation from NHSE regarding Brent's Specialised Commissioning Funding for eligible in-patients – not known

4.2 Market management

- Learning Disability and Autism Strategy for 2017-2020 drafted (see Appendix One), in consultation with users and carers, and presented at the Learning Disability Partnership Board, setting out the priorities for action over the next three years.
- Two new supported living services developed specifically for people with a learning disability as part of the New Accommodation for Independent Living (NAIL) project.
- Support given to a number of residential establishments to de-register and provide supported living

Deregistrations; 4(Kinch) +7(Kings Lodge) +12 (Chichester) = 23 – completed
 New developments = 7+ 6= 13 (Wembley Park Drive proposals) – proposed for the next six/nine months

Salmon Street = 6 - opened in April

Hub and Spoke = 24 – opening in April 18 – but staggered

Peel Close = 11 – due for completion Nov 2017

Clement Close= 12 – due for opening Jan 2018

Clock Cottage = 15 – Potential scheme – planning is in place but some challenges to be resolved regarding the site – discussions are ongoing.

TOTAL= 104 new placements (including de-registration)

Key milestones

- LD and Autism strategy to be formally signed off by LA and CCG – Oct 2017
- Market management priorities and action plan with timescales to be finalised Oct 2017
- Autism Board to be established by April 2018

4.3 Learning Disability Team Integration

- Joint commissioning intentions have been agreed by the LA/CCG
- Commissioning intentions have been shared with CNWL and the current operational service managers
- A set of outcomes have been drafted and are currently being further developed in consultation with service users and carers, with a focus on physical health and mental health and wellbeing.
- Core operational task group convened to develop the integrated model
- Operational team leaders being supported by the Change Academy (commissioned by NWL) around change management.
- Draft service specification completed identifying proposed outcomes

Key milestones

- Commissioning plan to be developed that sets out future commissioning arrangements for the LD team e.g. S75 – April 2018
- Outcomes based service specification to be ratified – Jan 2018
- Operational delivery model identified and agreed – June 2018
- Integrated team operating in shadow form – Sept 2018
- Integrated team fully operational – April 2019

4.4 In-Patient Specification

- A new specification is being developed for Kingswood Centre for Learning Disabilities. Kingswood Centre is located in the Borough of Brent and provides CCGs across the North West London area with inpatient services for adults with a learning disability.
- This provision will be remodelled and re-specified to ensure quality of care, clinical effectiveness, improved outcomes, patient safety and patient experience.
- The work around these specifications is being led by the NWL Strategy and Transformation Team (Like Minded)

Key Milestones

- Re-specify the specialist assessment and treatment inpatient unit for adults with a Learning Disability diagnosis and Mental Disorder and/or challenging behaviour – March 2018

4.5 Transitions

- Strategic Inclusion Board agreed workstreams to progress SEND reform improvements following OFSTED inspection; preparing for adulthood pathway, joint commissioning, Education, Health and Care plans, development of a 0-25 team, Local Offer
- 0-25 stocktake complete
- Task groups established
- Agreement to progress to 0-25 disabilities team confirmed

Key milestones (for TCP programme)

- Develop options appraisal for team changes – Oct 2017
- 0-25 team operational - March 2018
- Develop Preparing for Adulthood pathway – March 2018

5.0 Financial Implications

- 5.1 There are potential financial pressures depending on the NHSE award for the resettlement of current in-patients. Once this settlement is known any implications will be modelled and discussed with finance as part of the Brent Health and Care Plan governance.

5.0 Legal Implications

- 5.1 None.

6.0 Equality Implications

- 6.1 The proposals in this report have been reviewed and found to have a neutral or positive impact on equality in relation to all of the protected characteristics.

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